

LETTER FROM THE CHAIRMAN

Hardy Plc

(the “Company”)

(Incorporated in the Isle of Man under the Companies Act 2006 with company number 018168V)

Directors

Michael Bretherton Chairman
Richard Galvin Non -Executive Director

Registered office

First Names House,
Victoria Road, Douglas,
Isle of Man,
IM2 4DF

30 April 2026

To all holders of issued shares in the Company’s capital (the “Shareholders”), to the directors of the Company (the “Directors”) and to IQ EQ (Isle of Man) Limited, in its capacity as the registered agent of the Company (the “Registered Agent”).

Notice of dissolution of the Company

As previously explained in my letter to the Shareholders on 30 January 2026, the Directors intend to apply to the Isle of Man Registrar of Companies (the “Registrar”) to dissolve the Company under section 190 of the Isle of Man Companies Act 2006 (the “2006 Act”), with a final distribution of the surplus assets of the Company being made to the Shareholders immediately prior to the dissolution. Based on the requirements of the Section 190 dissolution process and expected timings, it is hoped that the foregoing will take place on or around the end of July 2026.

The dissolution process requires that I give formal notice to the Shareholders, to each Director and to the Registered Agent of the proposed dissolution. Accordingly, by means of this letter notice is given in accordance with section 190(4) of the 2006 Act that I, Michael Anthony Bretherton, a Director and the Chairman of the Company, propose to apply to the Registrar for a declaration of dissolution of the Company and that, unless written objection is made to the Registrar within one month of the date of posting this notice, the Registrar shall approve the dissolution of the company.

Should you wish to object to the dissolution, the address of the Registrar to which your objection should be sent is Companies Registry, Registries Building, Deemsters Walk, Bucks Road, Douglas, Isle of Man, IM1 3AR.

Yours sincerely,

Michael Bretherton
Chairman